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Scrum Master Certification Exam Dumps

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CLOUD EXAM DUMPS

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Question: 1

If an inspector determines that one or more aspects of a process deviate outside acceptable limits when an adjustment must be made?

- A. As soon as possible to minimize further deviation
- B. The deviations should be discussed at the Daily Scrum and then an adjustment must be made
- C. After clarifying all the details with the Product Owner
- D. After Scrum Master approval

Correct Answer – A

Explanation:

According to the Scrum Guide, one of the pillars of Scrum is Adaptation and it states “ If an inspector determines that one or more aspects of a process deviate outside acceptable limits, and that the resulting product will be unacceptable, the process or the material being processed must be adjusted. An adjustment must be made as soon as possible to minimize further deviation. ”

More details on Scrum Theory can be found here:

<http://www.scrumguides.org/scrum-guide.html#theory>

Question: 2 Scrum’s roles, artifacts, events, and rules are immutable – True or False?

- A. True
- B. False

Correct Answer – A.

Explanation:

Scrum’s roles, artifacts, events and rules are immutable, i.e, they are fixed and cannot be changed based on different implementations. If they are changed, then the implementation is not called Scrum.

More details on this can be found here:

<http://www.scrumguides.org/scrum-guide.html#endnote>

Question:3

What is Scrum?

A sequential design process, used in software development processes, in which progress is seen as flowing steadily downwards

B.

A framework within which people can address complex adaptive problems, while delivering valuable products

C.

A software development methodology which is intended to improve software quality

Correct Answer – B

Explanation:

According to Scrum Guide, the definition of Scrum is “

A framework within which people can address complex adaptive problems, while productively and

creatively delivering products of the highest possible value

”

More details on Scrum Theory can be found here:

<http://www.scrumguides.org/scrum-guide.html#definition>

Question: 4

What are the advantages of the Scrum Framework? Select all that are appropriate.

A. Fine-grained requirements are only defined when they are really needed.

B. All activities to design, build and test certain functionality are kept together in one phase.

C. Changes are expected and welcomed by the Scrum team.

D. None of the given answers

Correct Answer – A, B, C

Explanation:

A – The requirements are broken down to the level that is understandable by the Development Team

in the Sprint Planning meeting. The level of granularity is totally dependent on the Development Team's understanding, and so some tasks need not be broken down.

B – Since the purpose of the development team is to produce a potentially shippable product at the end of the sprint, all activities related to a feature are completed within a sprint

C – Scrum and Agile thrive on rapid changes, and with the development cycle being of single sprints, changes are expected by the development team.

Question: 5

Which statement best describes what it means for an activity to be time-boxed?

- A. The activity must take place on a particular date.
- B. The activity must start at a particular time
- C. There is a maximum time limit for the activity
- D. There is a recommended amount of time for the activity

Correct Answer – C

Explanation: An activity being time-boxed means that there is a maximum duration allotted to that activity. More details on Scrum Theory can be found here:

<http://www.scrumguides.org/scrum-guide.html#events>

Question: 6

Scrum team comprises? Select all that are appropriate

- A. Manager
- B. Development Team
- C. Product Owner
- D. Scrum Master

Correct Answer – B, C, D Explanation: Scrum Team comprises Product Owner, Scrum Master and the Development Team.

More details on Scrum Theory can be found here: <http://www.scrumguides.org/scrum-guide.html#team>

Question: 7

Scrum Events does not include which of the following. (Select all that are appropriate)

- A. Sprint Planning
- B. Sprint Review
- C. Sprint Retrospective
- D. Product Increment Meeting

Correct Answer – D Explanation: Scrum events comprise of Sprint Planning, Daily Scrum, Sprint Review and Sprint Retrospective.

More details on Scrum Theory can be found here: <http://www.scrumguides.org/scrum-guide.html#events>

Question: 8

Why does Scrum employ iterative and incremental approach? Select all that apply.

- A. To get better ROI(Return on Investment)
- B. Optimize predictability
- C. Control risk
- D. Pass risks to development team

Correct Answer – B, C

Explanation: According to Scrum Guide, “ Scrum employs an iterative, incremental approach to optimize predictability and control risk. ” Since uses Sprint as a single cycle because it is easier to plan and predict more accurately for shorter durations. Also the short duration reduces the risk greatly when compared to the waterfall model.

More details on Scrum Theory can be found here: <http://www.scrumguides.org/scrum-guide.html#theory>

Question: 9

Who is responsible for conducting the Daily Scrum?

- A. Scrum Master
- B. Development Team
- C. Product Owner
- D. Scrum Team

Correct Answer – B

Explanation: According to the Scrum Guide, “The Scrum Master ensures that the Development Team has the meeting, but the Development Team is responsible for conducting the Daily Scrum.”

More details on Scrum Theory can be found here: <http://scrumguides.org/scrum-guide.html#events-daily>

Question: 10

Is it allowed to not have a Daily Scrum in case there is nothing much to discuss about?

- A. Yes
- B. No

Correct Answer – B

Explanation: Daily Scrum is a key inspect and adapt meeting. Daily Scrum is an event that is used to plan for the next 24 hours, and to remove impediments. It helps in keeping the whole team updated on the complete project, so missing this meeting translates into missing an opportunity to inspect and adapt, as well as an opportunity to get the team out of sync.

More details on Scrum Theory can be found here: <http://scrumguides.org/scrum-guide.html#events-daily>

Question: 11

Which two are properties of the Daily Scrum? Select two.

- A. It is fifteen minutes or less in duration.
- B. It is facilitated by the team lead.
- C. It consists of the Scrum Master asking the Team members the three questions.
- D. Its location and time should remain constant

Correct Answer – A, D

Explanation: A – Daily Scrum is a time-boxed event of 15 minutes, therefore it should be completed within 15 minutes. B – Team Lead is not a role in Scrum. C – The Scrum Master may or may not attend the Daily Scrum. It's the development team who attend the Daily Scrum, to answer the three questions – what was done yesterday, what will be done today, and if there are any impediments. D – Scrum suggests keeping the location and time of the Daily Scrum constant to reduce complexity.

More details on Scrum Theory can be found here: <http://scrumguides.org/scrum-guide.html#events-daily>

Question: 12

The minimum suggested number of members in the Development team is?

- A. 1
- B. 2
- C. 3
- D. 4

Correct Answer – C

Explanation: According to the Scrum Guide, “ Fewer than three Development Team members decrease interaction and result in smaller productivity gains. ”

More details on Scrum Theory can be found here: <http://scrumguides.org/scrum-guide.html#team-dev>

Question: 13

Who creates the Definition of Done?

- A. Development Team
- B. Scrum Master
- C. Product Owner
- D. All of them

Correct Answer – A

Explanation: According to the Scrum Guide “ If "done" for an increment is not a convention of the development organization, the Development Team of the Scrum Team must define a definition of “done” appropriate for the product.”

More details on Scrum Theory can be found here: <http://scrumguides.org/scrum-guide.html#artifact-transparency-done>

Question: 14

The product should always be in a potentially releasable condition at the end of the Sprint – True or False?

- A. True
- B. False

Correct Answer – A

Explanation: According to the Scrum Guide “ It must be in usable condition regardless of whether the Product Owner decides to actually release it. ”

More details on Scrum Theory can be found here:

<http://scrumguides.org/scrum-guide.html#artifacts-increment>

Question: 15

Multiple teams working on the same product will have different Product backlogs – True or False?

- A. True
- B. False

Correct Answer – B

Explanation: According to Scrum Guide “ Multiple Scrum Teams often work together on the same product. One Product Backlog is used to describe the upcoming work on the product. ” The advantage of having a single Product Backlog is not only logical, but also it helps in synchronizing all the teams working on the same product.

More details on Scrum Theory can be found here:

<http://scrumguides.org/scrum-guide.html#artifacts-productbacklog>

Question: 16

Who is responsible for providing the estimates for the product backlog items?

- A. Scrum Master
- B. Product Owner
- C. Development Team
- D. All of them

Correct Answer – C

Explanation: According to Scrum “ The Development Team is responsible for all estimates. The Product Owner may influence the Development Team by helping it understand and select trade-offs, but the people who will perform the work make the final estimate. ”

More details on Scrum Theory can be found here:

<http://scrumguides.org/scrum-guide.html#artifacts-productbacklog>

Question: 17

A product backlog is never complete – True or False

- A. True
- B. False

Correct Answer – A

Explanation: According to Scrum “ A Product Backlog is never complete. The earliest development of it only lays out the initially known and best-understood requirements. The Product Backlog evolves as the product and the environment in which it will be used evolves. ”

More details on Scrum Theory can be found here:

<http://scrumguides.org/scrum-guide.html#artifacts-productbacklog>

Question: 18

The product backlog is owned by _____

- A. Product Owner
- B. Development Team
- C. Scrum Master
- D. Scrum team

The correct is - Option A. According to Scrum “The Product Owner is responsible for the Product Backlog, including its content, availability, and ordering.” Everyone can view the Product Backlog, and if the Product Owner so chooses, can even ask the Development Team to make changes in the Product Backlog, but the accountability for the Product Backlog ultimately lies with the Product Owner.

Reference: <http://scrumguides.org/scrum-guide.html#artifacts-productbacklog>

Question: 19

Who is responsible for maximizing the value of the product?

- A. Product Owner
- B. Scrum Master
- C. Development Team
- D. All of them

Correct Answer – A Explanation: Product Owner manages the Product Backlog, and managing the product backlog includes “ Optimizing the value of the work the Development Team performs ”

More details on Scrum Theory can be found here: <http://scrumguides.org/scrum-guide.html#team-po>

Question: 20

Product Backlog is visible to not only the Scrum Team but also to the entire organization – True or False?

- A. True
- B. False

Explanation:

Correct Answer – A Explanation: According to Scrum one of the important responsibilities of a Product Owner is to manage the Product Backlog by “ Ensuring that the Product Backlog is visible, transparent, and clear to all, and shows what the Scrum Team will work on next ”. Product Backlog is the window for the organization through which it can view the features planned for the product and also understand the high level estimates for them.

More details on Scrum Theory can be found here: <http://scrumguides.org/scrum-guide.html#team-po>

Question: 21

Product Owner can be a single person or a small group of business stakeholders – True or False?

- A. True
- B. False

Correct Answer – B

Explanation: According to Scrum, “The Product Owner is one person, not a committee”. A product owner is always a single person, who may be representing the wishes of the stakeholders.

More details on Scrum Theory can be found here: <http://scrumguides.org/scrum-guide.html#team-po>

Question: 22

Who is responsible for helping everyone cope with incomplete artifact transparency?

- A. Scrum Master
- B. Development Team
- C. Product Owner
- D. Scrum Team

Correct Answer – A

Explanation: Scrum Master is responsible for helping the team to achieve complete transparency. Scrum Guide mentions this to explain this point – “ The Scrum Master’s job is to work with the Scrum Team and the organization to increase the transparency of the artefacts. ”

More details on Scrum Theory can be found here:

<http://scrumguides.org/scrum-guide.html#artifact-transparency>

Question: 23

The role of the Scrum Master can be best explained as a _____

- A. Manager to the Scrum Team
- B. Leader of the Scrum Team
- C. Servant-Leader for the Scrum team
- D. None of these

Correct Answer – C

Explanation: The servant-leader role of the Scrum Master is explained in the Scrum Guide as “ The Scrum Master is a servant-leader for the Scrum Team. The Scrum Master helps those outside the Scrum Team understand which of their interactions with the Scrum Team are helpful and which aren’t. The Scrum Master helps everyone change these interactions to maximize the value created by the Scrum Team. ”

More details on Scrum Theory can be found here:

<http://scrumguides.org/scrum-guide.html#team-sm>

Question: 24

The Scrum Master only has authority on the Scrum process but no authority on the people in the team – True or False

- A. True
- B. False

Correct Answer – A

Explanation: Scrum Master helps the Scrum Team and the organization in implementing Scrum by coaching and guiding them, but he has no authority on people to tell them how and when to do things. The role is more focused on guiding, but the actual actions are to be taken by the people themselves.

Question: 25

Who can cancel a Sprint?

- A. Scrum Master
- B. Product Owner
- C. Development Team
- D. Business Stakeholders

Correct Answer – B Explanation: Only the Product Owner has the right to cancel the Sprint.

Question: 26

The product is always released after every Sprint since it is in a shippable condition – True or False?

- A. True
- B. False

Correct Answer – B

Explanation: The product should be in a shippable condition at the end of the Sprint, but the decision of whether to release it or not is taken by the Product Owner. The Product Owner may very well choose not to release the product at the end of a Sprint.

More details on Scrum Theory can be found here:

<http://www.scrumguides.org/scrum-guide.html#theory>

Question: 27

Which Scrum artefact belongs only to the Development Team?

- A. Definition of Done
- B. Product Backlog
- C. Sprint Backlog
- D. Product Increment

Correct Answer – C

Explanation: Scrum defines A Sprint Backlog as “a highly visible, real-time picture of the work that the Development Team plans to accomplish during the Sprint, and it belongs solely to the Development Team.”

More details on Scrum Theory can be found here:

<http://scrumguides.org/scrum-guide.html#artifacts-sprintbacklog>

Question: 28

The total work remaining in a Sprint is tracked by _____

- A. Development team
- B. Team Lead
- C. Manager
- D. Scrum Master